



# TOWNSHIP OF GUELPH/ERAMOSA 2007 BUDGET

## Township of Guelph/Eramosa Proposed 2007 Budget Table of Contents

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May 7, 2007

## 2007 Budget Highlights

The 2007 Operating and Capital Budget for The Township of Guelph/Eramosa proposes a change of 1.9% for Inflation, which amounts to \$17.35 for a home with a 2007 assessed value of \$350,000.

The Township's portion of the total residential property tax bill is 20%; Wellington County accounts for 55%, and Education is 25%.

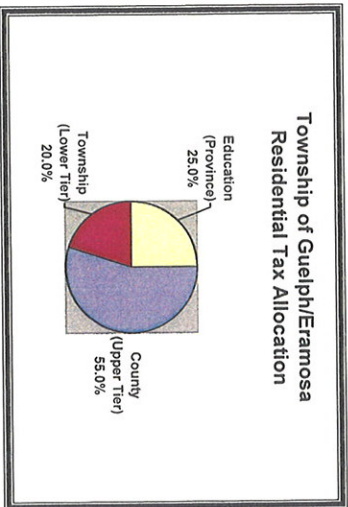
This year's proposed budget includes infrastructure and service improvements such as:

- Capital Costs to update the Bunker Gear and Self Contained Breathing Apparatus for the Rockwood Volunteer Fire Department
- Capital Funding to purchase Stadium Lighting for the Rockwood Tanker to address safety concerns during night time emergency situations
- Replacement of the Indian Trail Bridge as well as Preliminary Engineering and Environmental Assessments on four additional bridges located on Side Road 20 and on the 4<sup>th</sup> Line. Two thirds of the funding for these bridge projects is through the Canada-Ontario Municipal Rural Investment Fund
- Funding for Engineering on the 5<sup>th</sup> Line and Geotechnical Studies on the 2<sup>nd</sup> Line East
- Capital funding is included to update the Roads Needs Study with a portion of this cost funded through the Canada-Ontario Municipal Rural Investment Fund
- Capital funding for the replacement of the 1994 International Dump/Sander/Plow
- Funding is included for the purchase and implementation of a GPS Based Route/Winter Patrol Management Software
- Funding for Right of Way Improvements on Pasmore Street in Rockwood to improve the safety of children being dropped off for school
- Funding has been allocated from the Rockwood Hydro Fund to support a proposed expansion of the Rockwood Medical Centre and to promote the Family Health Team initiative
- Funding for the replacement of Parks Truck # 502
- Funding to review the Parks, Recreation and Culture Master Plan and initialize a Master Plan for Marden Park
- Capital funding for the replacement of mower for Parks and Recreation

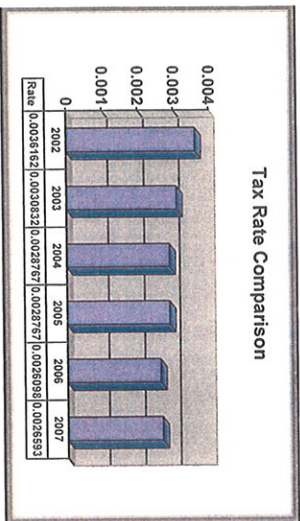
The Proposed Operating Budget provides for the maintenance of the current level of services with service improvement initiatives including:

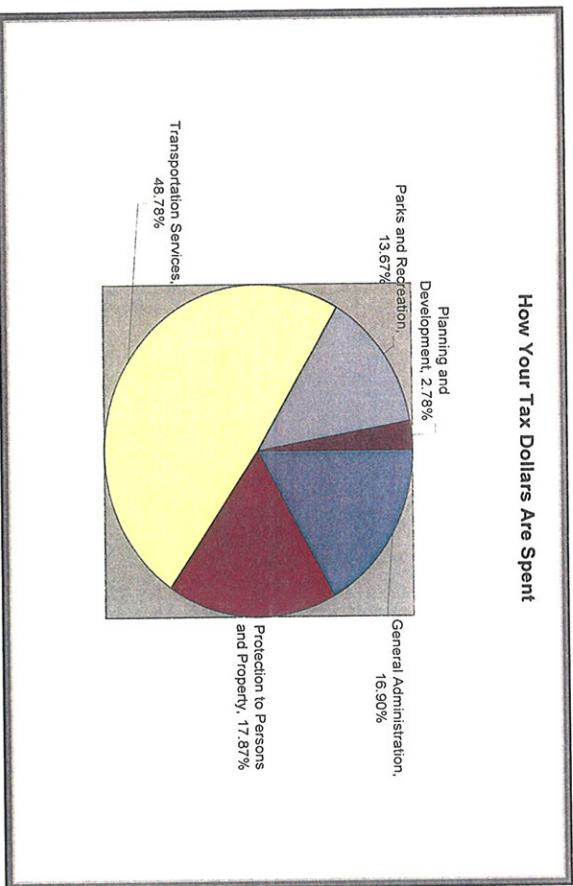
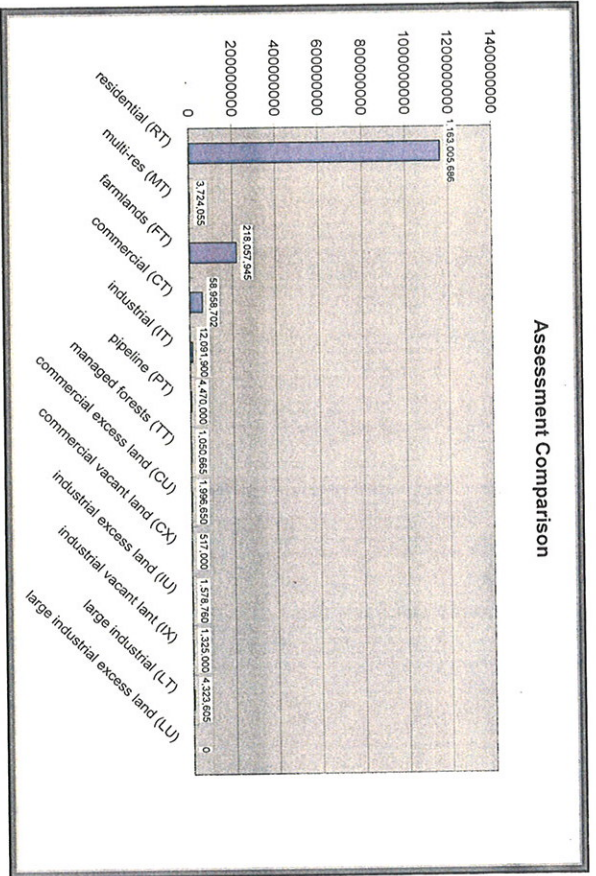
- Initial Funding to develop three new special purpose committees:
  - Environmental Stewardship Committee
  - Highway # 7 Design Committee
  - Trails Committee
- Provision for the addition of dedicated seasonal staff to perform 24 hour winter road patrols
- Snow removal and winter maintenance of sidewalks in the Rockwood area to improve the safety for children walking to school

## Township of Guelph/Eramosa 2007 Budget Highlights



2007	0.00265934
2006	0.00260977
2005	0.00287665
2004	0.00287665
2003	0.00308323
2002	0.00361618





	2006 BUDGET	2006 ACTUAL	2007 BUDGET
<b>Revenue</b>			
30100 Tax Rev - Res. & Farm	0.00	14,545,003.60	0.00
30101 Tax Rev - Comm	0.00	1,664,799.67	0.00
30102 Tax Rev - Supplementary	83,000.00	409,189.05	80,000.00
30105 Tax Rev - Industrial	0.00	882,565.36	0.00
30106 Tax Rev - Street Lights	59,692.00	59,572.51	59,099.00
30125 Penalty and Interest	235,000.00	206,914.93	206,000.00
30174 Tax Rev - W/S Connection Chg	24,940.00	24,940.35	24,940.00
30175 Water Meters	8,750.00	7,250.00	8,750.00
30176 Water Base Charge	66,600.00	72,649.29	74,640.00
30177 Water Charges - Rockwood	445,816.00	451,514.33	464,899.00
30178 Sewer Charges	529,396.00	470,856.24	486,312.00
30165 Water - Former Guelph Twp	93,432.00	79,423.26	83,332.00
30200 Garbage User Fees	2,900.00	4,160.25	2,900.00
30225 Compositors	500.00	870.00	500.00
30250 Minor Variance Fees	5,000.00	4,500.00	4,500.00
30275 Tax Rev - Tire Drainage	6,244.00	6,243.85	4,232.00
30325 OMPE Funding	488,659.00	488,660.00	507,700.00
30375 GIL Ontario Hydro	27,356.00	34,396.82	27,356.00
30400 GIL Canada Post	4,045.00	4,120.92	2,629.00
30425 GIL WEDCO	1,140.00	1,249.40	797.00
30450 GIL CNR	5,012.00	9,669.19	2,519.00
30475 GIL City of Guelph	9,316.00	9,669.19	9,573.00
30525 Tax Certificates	4,186.00	2,861.02	1,825.00
30526 Fire Calls/Reports	4,500.00	4,525.00	4,500.00
30550 Interest Income	10,000.00	1,968.75	3,500.00
30575 Inquiry Letters	40,000.00	59,314.64	40,000.00
30625 Administration Charges	48,050.00	390,554.00	3,000.00
30650 Miscellaneous Revenue	4,500.00	9,419.70	5,500.00
30651 Financing	2,500.00	109,927.87	62,550.00
30655 Burial Permits	448,500.00	390,554.00	279,010.00
30725 Grants	100.00	280.00	250.00
30735 Drainage Superintendent Grant	677,731.00	540,978.82	715,320.00
30750 Building Permits	1,000.00	82.93	1,255.00
30755 Septic System Compliance	200,000.00	279,862.00	225,000.00
30756 Septic System Application	1,700.00	2,373.00	2,000.00
30770 Lottery Licences	13,750.00	7,785.00	7,500.00
30775 Dog Licences	500.00	589.02	500.00
30800 Rental Income	10,085.00	10,085.00	10,000.00
30824 Soccer Field Rentals	138,635.00	119,899.21	134,981.00
30829 Ball Diamond Rentals	2,292.00	2,948.12	3,000.00
30831 Pavilion Rental 1,2,3	7,785.00	7,173.26	6,800.00
30850 Livestock Claims	7,500.00	7,094.49	7,500.00
30853 Transfer From Reserves	2,000.00	1,625.00	2,000.00
30854 Transfer From Dev Charges	955,294.00	954,954.76	1,451,349.00
30855 Transfer From Park In Lieu	101,187.00	101,187.00	36,794.00
Total Revenue	4,784,938.00	22,064,307.41	5,054,771.00

Township of Guelph/Eramosa  
 Summary of All Units  
 for the Twelve Months Ending December 31, 2006

	2006 BUDGET	2006 ACTUAL	2007 BUDGET
<b>Expenditures</b>			
40002 Advertising	32,100.00	24,013.58	32,950.00
40004 Bank Charges and Interest	1,800.00	1,693.65	2,000.00
40005 Capital Expenditures	2,181,988.00	1,269,407.72	1,918,327.00
40011 Bridges & Culverts	15,000.00	12,377.66	10,000.00
40012 Cleaning	31,428.00	30,910.88	33,000.00
40014 Committee Expenses	0.00	0.00	1,000.00
40015 Catch Basins	5,500.00	5,160.90	8,300.00
40016 Computer Support	41,975.00	32,340.84	43,800.00
40018 Communications	34,570.00	33,845.68	23,455.00
40022 Debtmature Payments	296,912.00	296,911.04	295,448.00
40023 Donations	5,000.00	7,000.00	13,000.00
40025 Debris Pickup	1,000.00	244.00	1,000.00
40027 Ditching	6,000.00	6,817.55	2,000.00
40029 Dust Control	45,000.00	39,945.28	45,000.00
40030 Equipment Rental	18,400.00	17,307.07	27,620.00
40032 Fees - Professional Other	6,000.00	7,728.67	33,500.00
40033 Fees - Audit	23,500.00	18,825.00	22,800.00
40034 Fees - Engineering	13,500.00	21,262.65	29,600.00
40035 Fees - Legal	40,000.00	21,721.07	37,000.00
40036 Fees - Planning	18,500.00	41,017.97	39,000.00
40037 Fees - Fire Protection	166,400.00	160,500.00	170,000.00
40039 Fleet	162,500.00	155,157.14	154,600.00
40040 Grading	7,500.00	0.00	0.00
40041 Grass Mowing	7,000.00	10,645.84	2,000.00
40042 Fire Prevention	2,000.00	2,595.74	3,500.00
40049 Health & Safety	142,123.00	160,937.96	168,033.00
40050 Hards	52,015.00	43,332.29	47,140.00
40052 Heating	2,500.00	2,646.88	2,500.00
40053 Insurance Claims	162,205.00	162,823.36	167,996.00
40055 Lease Payments	90,520.00	83,642.22	66,470.00
40056 Leves	113,957.00	14,033,999.87	121,852.00
40057 Licenses	1,200.00	1,169.00	1,200.00
40058 Livestock Claims	2,000.00	1,739.85	2,000.00
40059 Locates	500.00	0.00	500.00
40054 Office Equipment	8,333.00	8,344.98	8,500.00
40056 OCVA Operation Agreement	291,699.00	251,206.04	286,367.00
40058 Memberships and Dues	10,176.00	8,565.29	10,180.00
40070 Mealage	16,200.00	13,797.38	15,500.00
40073 Meter Reading	26,000.00	29,339.38	32,760.00
40076 Municipal Election	1,500.00	52.72	1,500.00
40078 Maintenance Gravel	24,250.00	31,679.80	0.00
40082 Open Houses	160,000.00	104,817.01	155,000.00
40083 Plant Materials/Tree Planting	500.00	0.00	500.00
40084 Planning & Research	4,500.00	4,808.61	4,500.00
40086 Promotional Items	500.00	140.40	500.00
40087 Patching Loose Top	4,000.00	882.95	2,000.00
40089 Patching Hard Top	3,500.00	0.00	0.00
40090 Postage & Shipping	12,500.00	4,373.73	12,500.00
40091 Plowing	18,150.00	11,487.48	14,850.00
40092 Property Taxes	15,000.00	0.00	0.00
40096 Repairs & Maint - Playground	11,758.00	10,758.16	11,779.00
	5,400.00	621.70	4,200.00

Township of Guelph/Eramosa  
 Summary of All Units  
 for the Twelve Months Ending December 31, 2005

	2006 BUDGET	2006 ACTUAL	2007 BUDGET
40097 Repairs & Maint - Equipment	77,042.00	62,342.16	114,785.00
40098 Repairs & Maint - Building	30,390.00	49,138.88	41,505.00
40099 Service Agreements	18,500.00	9,804.13	16,500.00
40100 Salaries and Wages	1,662,450.00	1,646,652.94	1,786,010.00
40102 Salaries Benefits	371,095.00	351,940.02	393,525.00
40104 Security Monitoring	5,510.00	7,634.13	5,910.00
40105 Safety Devices	35,000.00	36,214.85	35,000.00
40106 Seminars and Training	43,290.00	35,291.15	56,850.00
40107 Sanding	140,000.00	77,281.19	140,000.00
40109 Sidewalk Maintenance	20,000.00	11,983.92	12,000.00
40114 Supplies and Services	129,435.00	121,718.47	157,250.00
40115 Shouldering	10,000.00	2,812.99	5,000.00
40117 Sweeping	17,000.00	22,620.43	17,000.00
40118 Tax Whiteoffs	20,000.00	104,339.31	35,000.00
40119 Tax Penalty & Interest w/o	5,000.00	4,071.01	5,000.00
40120 Telephone	24,310.00	25,253.32	25,645.00
40121 Tree Cutting	15,000.00	21,860.00	15,000.00
40125 Transfer to Capital Reserve	123,795.00	249,745.97	252,878.00
40126 Transfers to Reserves	374,189.00	1,251,689.59	362,120.00
40127 Transfer to Equip Reserve	45,000.00	45,000.00	45,000.00
40128 Transfer to Bridge Reserve	145,000.00	145,000.00	376,630.00
40131 Transfer to Life Cycling Res	315,691.00	274,468.09	282,640.00
40132 Uniforms	4,408.10	4,408.10	9,450.00
40136 Vehicle Gas & Oil	8,890.00	16,756.43	18,000.00
40143 Weed Control	17,000.00	16,756.43	1,000.00
40144 Water Meter Stock	4,000.00	39.95	1,000.00
40145 Weekly Water Sampling	16,250.00	6,690.60	16,250.00
40146 WS Treatment City of Guelph	6,570.00	6,570.00	8,310.00
40148 Grounds Maintenance	170,000.00	209,346.04	345,366.00
41025 Garbage Collection	4,900.00	4,500.00	4,500.00
41050 Garbage Disposals	4,000.00	3,954.32	4,000.00
41055 Garbage Bags	2,500.00	2,742.95	3,000.00
	3,400.00	4,538.48	3,400.00
<b>Total Expenditures</b>	<b>8,230,293.00</b>	<b>22,054,307.41</b>	<b>8,675,753.00</b>

Amount To Be Raised Through Taxation **3,445,355.00** **0.00** **-3,620,982.00**

Note:  
 The Township of Guelph/Eramosa is responsible for the billing and collection of taxes levied by the Upper Tier (County of Wellington) and the Province (Education). The 2006 Actual Summary of All Units includes all tax revenues collected during the year with the offsetting remittance of taxes to the County and the Province included as expenditures in account #40056 (Leves).

Township of Guelph/Eramosa  
 Summary of General Government  
 For the Twelve Months Ending December 31, 2006

	2006		2007	
	BUDGET	ACTUAL	BUDGET	ACTUAL
<b>Revenue</b>				
Tax Rev - Res. & Farm	\$14,545,004.65	\$14,545,003.60		
Tax Rev - Comm	1,668,049.05	1,664,799.67		
Tax Rev - Supplementary	83,000.00	409,169.05	80,000.00	
Tax Rev - Industrial	912,652.24	882,966.36		
Penalty and Interest	235,000.00	206,911.93	206,000.00	
OMPF - Funding	488,659.00	488,659.00	507,700.00	
GIL Ontario Hydro	27,356.00	34,396.82	27,356.00	
GIL Canada Post	1,045.00	4,120.92	2,629.00	
GIL WEDCO	1,140.00	1,248.40	797.00	
GIL Ontario Other	6,012.00	9,689.19	2,519.00	
GIL CNR	9,316.00		9,573.00	
GIL City of Guelph	4,186.00	2,861.02	1,825.00	
Tax Certificates	4,500.00	4,525.00	4,600.00	
Interest Income	40,000.00	59,314.64	40,000.00	
Inquiry Letters	4,500.00	3,120.00	3,000.00	
Administration Charges	1,250.00	6,704.70	3,000.00	
Miscellaneous Revenue	6,800.00	8,526.48	6,800.00	
Burial Permits	100.00	280.00	250.00	
Lottery Licences	500.00	589.02	500.00	
Transfer From Reserves	182,066.00	182,066.00	103,637.00	
<b>Total Revenue</b>	<b>18,221,135.94</b>	<b>18,514,933.80</b>	<b>1,000,286.00</b>	

Township of Guelph/Eramosa  
 Summary of General Government  
 For the Twelve Months Ending December 31, 2006

	2006		2007	
	BUDGET	ACTUAL	BUDGET	ACTUAL
Telephone	\$10,600.00	\$10,569.61	\$10,600.00	
Transfers to Reserves	30,000.00	152,964.26	25,000.00	
Weekly Water Sampling	500.00	500.00	500.00	
<b>Total Expenditures</b>	<b>14,774,323.94</b>	<b>15,138,820.20</b>	<b>1,070,984.00</b>	
<b>Net Surplus/Deficit</b>	<b>3,446,812.00</b>	<b>3,376,113.60</b>	<b>(70,698.00)</b>	

**Expenditures**

40002 Advertising	5,000.00	6,663.15	6,500.00
40004 Bank Charges and Interest	1,600.00	1,693.66	2,000.00
40009 Capital Expenditures	48,000.00	31,791.46	34,500.00
40012 Cleaning	8,700.00	8,241.95	9,000.00
40016 Computer Support	37,000.00	27,919.41	37,000.00
40018 Communications	6,000.00	4,882.74	5,873.00
40023 Donations	5,000.00	7,000.00	13,000.00
40032 Fees - Professional: Other	5,000.00	1,790.02	15,000.00
40034 Fees - Audit	23,500.00	17,025.00	21,000.00
40039 Fees - Engineering	1,000.00		1,000.00
40039 Fees - Legal	25,000.00	11,346.16	20,500.00
40039 Health & Safety	3,000.00	2,457.22	3,000.00
40050 Hydro	11,500.00	12,085.41	12,550.00
40052 Heating	2,100.00	1,754.44	2,100.00
40054 Insurance	44,223.00	32,678.04	33,459.00
40055 Lease Payments	30,700.00	30,698.26	20,500.00
40056 Leves	13,678,350.94	13,920,033.87	20,500.00
40056 Office Equipment	6,000.00	6,740.16	6,000.00
40056 Memberships and Dues	5,900.00	5,193.69	5,500.00
40070 Mileage	6,500.00	3,926.57	8,500.00
40076 Municipal Election	24,250.00	31,679.80	
40085 Promotional Items	4,000.00	852.95	2,000.00
40089 Postage & Shipping	15,000.00	11,355.65	14,000.00
40099 Repairs & Maint - Building	4,000.00	4,073.48	6,000.00
40099 Service Agreements	9,000.00	6,508.25	7,500.00
40099 Salaries and Wages	525,000.00	510,645.32	\$23,500.00
40100 Salaries Benefits	119,000.00	118,268.19	120,400.00
40102 Security Monitoring	600.00	974.76	1,000.00
40104 Seminars and Training	19,500.00	14,419.37	28,500.00
40114 Supplies and Services	34,000.00	32,777.05	34,000.00
40118 Tax Writoffs	20,000.00	104,339.31	35,000.00
40119 Tax Penalty & Interest w/o	5,000.00	4,071.01	5,000.00

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Erarnosa - Administration 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Council Chamber P.A. System and Installation	\$ 4,500.00					\$ 4,500.00		
PSAB/Asset Management	\$ 30,000.00					\$ 30,000.00		
<b>Total</b>	<b>\$ 34,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,500.00</b>	<b>\$ -</b>	<b>\$ -</b>

Township of Guelph/Erarnosa  
Protection to Prisons and Property  
For the Twelve Months Ending December 31, 2006

	2006		2007	
	BUDGET	ACTUAL	BUDGET	BUDGET
<b>Revenue</b>				
Fire Calls/Reports	\$10,000.00	\$1,988.75	\$3,500.00	\$3,500.00
Miscellaneous Revenue	1,565.00	12,108.61	1,500.00	1,500.00
Grants	200,000.00	279,862.00	225,000.00	225,000.00
Building Permits	1,700.00	2,375.00	2,000.00	2,000.00
Septic System Compliance	13,750.00	7,755.00	7,500.00	7,500.00
Septic System Application	10,000.00	10,085.00	10,000.00	10,000.00
Dog Licences	307.75	607.50	500.00	500.00
Rental Income	2,000.00	1,625.00	2,000.00	2,000.00
Livestock Claims	98,400.00	114,455.00	83,893.00	83,893.00
Transfer From Reserves	23,132.00	23,132.00	12,811.00	12,811.00
<b>Total Revenue</b>	<b>366,602.00</b>	<b>453,971.86</b>	<b>348,704.00</b>	<b>348,704.00</b>
<b>Expenditures</b>				
Advertising	3,000.00	1,122.45	1,100.00	1,100.00
Capital Expenditures	109,455.00	84,583.53	65,000.00	65,000.00
Cleaning	2,725.00	2,527.88	3,000.00	3,000.00
Computer Support	3,125.00	4,421.43	5,500.00	5,500.00
Communications	8,150.00	7,158.36	7,280.00	7,280.00
Debtenture Payments	145,451.00	145,451.00	146,286.00	146,286.00
Fees - Legal	5,500.00	1,545.15	4,000.00	4,000.00
Fees - Planning	76.00	76.00	500.00	500.00
Fees - Fire Protection	166,500.00	160,500.00	170,000.00	170,000.00
Fuel	4,500.00	1,540.74	3,500.00	3,500.00
Fire Prevention	2,000.00	10,645.84	2,000.00	2,000.00
Health & Safety	7,800.00	138.52	500.00	500.00
Hydro	8,298.00	8,026.53	8,100.00	8,100.00
Heating	2,500.00	7,193.60	8,000.00	8,000.00
Insurance Claims	14,373.00	23,936.84	23,838.00	23,838.00
Insurance	4,288.00	3,919.66	121,852.00	121,852.00
Lease Payments	113,957.00	113,957.00	1,200.00	1,200.00
Levies	1,200.00	1,169.00	2,000.00	2,000.00
Licenses	2,000.00	1,739.85	2,000.00	2,000.00
Livestock Claims	1,800.00	918.00	6,050.00	6,050.00
Memberships and Dues	8,425.00	7,195.11	6,050.00	6,050.00
Mileage	500.00	15.92	200.00	200.00
Postage & Shipping	16,500.00	7,310.56	16,500.00	16,500.00
Repairs & Maint - Equipment	4,000.00	2,130.89	4,000.00	4,000.00
Repairs & Maint - Building	2,000.00	711.66	1,500.00	1,500.00
Service Agreements	302,750.00	344,952.04	349,300.00	349,300.00
Salaries and Wages	52,400.00	63,348.55	59,530.00	59,530.00
Salaries Benefits	180.00	486.50	560.00	560.00
Security Monitoring	10,250.00	9,448.29	9,750.00	9,750.00
Seminars and Training	28,350.00	21,308.16	24,050.00	24,050.00
Supplies and Services	6,125.47	6,125.47	5,325.00	5,325.00
Telephone	9,454.00	74,656.28	5,000.00	5,000.00
Transfer to Reserves	45,000.00	45,000.00	45,000.00	45,000.00
Transfer to Equip Reserve	4,000.00	181.69	4,000.00	4,000.00
Uniforms	5,000.00	6,009.99	6,000.00	6,000.00
Vehicle Gas & Oil	1,087,641.00	1,172,145.21	1,112,191.00	1,112,191.00
<b>Total Expenditures</b>	<b>1,087,641.00</b>	<b>1,172,145.21</b>	<b>1,112,191.00</b>	<b>1,112,191.00</b>
<b>Net Surplus/Deficit</b>	<b>(731,039.00)</b>	<b>(718,173.35)</b>	<b>(763,487.00)</b>	<b>(763,487.00)</b>

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Ermosa - Fire Department 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Self Contained Breathing Apparatus (S.C.B.A)	\$ 20,000.00				\$ 20,000.00			
Bunker Gear including fire proof coveralls	\$ 10,000.00				\$ 10,000.00			
Stadium Lighting for Tanker	\$ 14,000.00				\$ 14,000.00			
<b>Total</b>	<b>\$ 44,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 44,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Ermosa - Building Department 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Development Applications Approval Process (DAAP) User Fee Review and Development	\$ 18,500.00				\$ 18,500.00			
Keystone - Offsite Reporting Program	\$ 2,500.00				\$ 2,500.00			
<b>Total</b>	<b>\$ 21,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Township of Queph/Eramosa  
 Transportation Services  
 For the Twelve Months Ending December 31, 2006

	2006		2007
	BUDGET	ACTUAL	BUDGET
<b>Revenue</b>			
Tax Rev - Street Lights	\$59,652.00	\$59,572.51	\$59,098.00
Miscellaneous Revenue	34,000.00	67,337.47	34,000.00
Grants	670,276.00	533,382.95	713,920.00
Transfer From Reserves	370,721.00	175,470.56	587,170.00
Transfer From Dev Charges	78,055.00	78,055.00	
<b>Total Revenue</b>	<b>1,212,754.00</b>	<b>913,818.49</b>	<b>1,394,188.00</b>

	2006		2007
	BUDGET	ACTUAL	BUDGET
<b>Expenditures</b>			
Advertising	1,250.00	952.41	1,250.00
Capital Expenditures	1,195,333.00	307,720.59	1,234,480.00
Bridges & Culverts	15,000.00	12,377.66	10,000.00
Catch Basins	5,500.00	5,160.90	8,300.00
Communications	17,000.00	17,315.37	5,630.00
Debris Pickup	1,000.00	244.00	1,000.00
Ditching	6,000.00	6,817.55	2,000.00
Dust Control	45,000.00	39,945.28	45,000.00
Equipment Rental	18,000.00	17,263.87	26,120.00
Fees - Audit	3,000.00	1,800.00	1,800.00
Fees - Engineering	1,000.00	86.75	3,000.00
Fees - Legal		1,487.06	1,500.00
Fees - Planning		375.82	500.00
Fleet	146,000.00	140,190.55	146,000.00
Grading	7,000.00		
Hydro	41,024.00	45,550.95	47,115.00
Heating	12,100.00	8,865.77	10,390.00
Insurance	2,500.00	140.88	2,500.00
Lease Payments	54,622.00	65,039.52	68,799.00
Memberships and Dues	51,212.00	45,969.03	43,970.00
Maintenance Gravel	1,250.00	798.50	1,250.00
Plant Materials/Tree Planting	160,000.00	104,817.01	155,000.00
Patching Loose Top	2,000.00	1,573.40	2,000.00
Patching Hard Top	3,500.00		
Postage & Shipping	12,500.00	4,373.73	12,500.00
Paving	50.00	22.91	50.00
Repairs & Maint - Equipment	15,000.00	29,860.55	49,597.00
Repairs & Maint - Building	26,342.00	15,574.16	5,230.00
Salaries and Wages	556,100.00	546,676.36	584,500.00
Salaries Benefits	135,750.00	147,293.71	141,400.00
Security Monitoring	1,200.00	1,458.69	1,200.00
Seminars and Training	35,000.00	36,214.85	35,000.00
Sanding	7,500.00	7,459.38	7,500.00
Sidewalk Maintenance	140,000.00	77,281.19	140,000.00
Supplies and Services	20,000.00	11,983.92	12,000.00
Sweeping	16,000.00	19,024.80	23,220.00
Telephone	10,000.00	2,812.99	5,000.00
Tree Cutting	17,000.00	22,620.43	17,000.00
Transfer to Capital Reserve	1,500.00	1,617.36	1,500.00
Transfer to Reserves	15,000.00	21,860.00	15,000.00
Transfer to Bridge Reserve	10,286.00	13,863.60	10,286.00
Uniforms	285,943.00	931,382.95	213,943.00
Weed Control	145,000.00	145,000.00	376,630.00
	3,500.00	2,884.91	3,950.00
	4,000.00	39.95	1,000.00

Township of Queph/Eramosa  
 Transportation Services  
 For the Twelve Months Ending December 31, 2006

	2006		2007
	BUDGET	ACTUAL	BUDGET
Weekly Water Sampling	\$500.00	\$500.00	\$500.00
Garbage Disposals	2,500.00	2,742.95	3,000.00
<b>Total Expenditures</b>	<b>3,227,462.00</b>	<b>2,867,478.16</b>	<b>3,478,310.00</b>
<b>Net Surplus/Deficit</b>	<b>(2,014,698.00)</b>	<b>(1,953,659.67)</b>	<b>(2,084,122.00)</b>

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Erarnosa - Public Works 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Indian Trail Bridge B013 Replacement	\$ 799,120.30	\$ 532,746.87			\$ 266,373.43			
Sideroad 20 Bridge B020 EA/Engineering	\$ 18,681.02	\$ 12,454.02			\$ 6,227.00			
Sideroad 20 Bridge B022 EA/Engineering	\$ 13,713.57	\$ 9,142.38			\$ 4,571.19			
4th Line Bridge B010 EA/Engineering	\$ 35,000.00	\$ 23,333.33			\$ 11,666.67			
4th Line Bridge B011 EA/Engineering	\$ 27,000.00	\$ 18,000.00			\$ 9,000.00			
Fifth Line Reconstruction Engineering	\$ 83,220.00				\$ 83,220.00			
2nd Line East Geotechnical	\$ 11,000.00				\$ 11,000.00			
<b>Total</b>	<b>\$ 987,734.89</b>	<b>\$ 595,676.60</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 392,058.29</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Erarnosa - Public Works 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Install Inter Fleet GPRS/AVL units with hydraulic sensors on Unit 309 (Volvo G960 Grader) and Unit 306 (L70D Volvo Loader)	\$ 4,500.00				\$ 4,500.00			
Install Sprague Road Watch temperature sensors on Units 208, 209, 210 and 211	\$ 4,925.00				\$ 4,925.00			
Update Road Needs Study	\$ 24,000.00	\$ 9,300.00				\$ 14,700.00		
Route Patrol Manager with GPS and rugged tablet	\$ 20,887.00				\$ 20,887.00			
Replace shingles and roof deck on Marden Salt/sand storage building	\$ 12,400.00					\$ 12,400.00		
8th Line East Drainage Works (Municipal Share)	\$ 15,000.00					\$ 15,000.00		
Right of Way Improvements Pasmore Street	\$ 18,000.00				\$ 18,000.00			Hydro Fund
Tandem Dump/Sander/Plow	\$ 145,000.00				\$ 145,000.00	\$ -		
Metro Count 5800 Plus Vehicle Classification System	\$ 2,033.00					\$ 2,033.00		
<b>Total</b>	<b>\$ 246,745.00</b>	<b>\$ 9,300.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 193,312.00</b>	<b>\$ 44,133.00</b>	<b>\$ -</b>	<b>\$ -</b>

Township of Guelph/Eramosa  
Water Combined Operations  
For the Twelve Months Ending December 31, 2006

	2006		2007	
	BUDGET	ACTUAL	BUDGET	
<b>Revenue</b>				
Tax Rev. - W/S Connection Chg	\$9,976.00	\$9,976.00	\$9,976.00	
Water Meters	8,750.00	7,250.00	8,750.00	
Water Base Charge	66,600.00	72,649.29	74,640.00	
Water Charges - Rockwood	445,816.00	451,814.33	464,859.00	
Water - Former Guelph Twp	93,432.00	79,423.26	83,332.00	
Miscellaneous Revenue	448,500.00	175.00	279,010.00	
Grants	90,400.00	390,554.00	7,595.87	
Transfer From Reserves	1,163,474.00	242,917.82	106,473.00	
<b>Total Revenue</b>	<b>1,163,474.00</b>	<b>1,262,355.57</b>	<b>1,027,040.00</b>	

	2006		2007	
	BUDGET	ACTUAL	BUDGET	
<b>Expenditures</b>				
Capital Expenditures	\$20,900.00	586,040.26	221,572.00	
Debtenture Payments	52,087.00	52,086.60	51,972.00	
Fees - Engineering	2,500.00	4,088.00	13,100.00	
Fees - Legal	500.00	2,603.30	500.00	
Hydro	35,200.00	38,335.80	42,169.00	
Locates	500.00	500.00	500.00	
Contract Services	220,609.00	204,806.34	233,940.00	
Memberships and Dues	500.00	569.00	500.00	
Meter Reading	28,000.00	29,359.38	32,760.00	
Meter Repairs	1,500.00	52.72	1,500.00	
Postage & Shipping	14,250.00	29,854.72	32,438.00	
Repairs & Maint - Equipment	3,000.00	10,612.81	3,000.00	
Repairs & Maint - Building	22,500.00	10,612.81	22,500.00	
Salaries and Wages	6,795.00	843.87	6,795.00	
Salaries Benefits	3,000.00	6,795.00	3,000.00	
Seminars and Training	3,000.00	7,454.50	7,500.00	
Supplies and Services	3,030.00	2,608.49	4,120.00	
Telephone	78,229.00	171,057.18	173,539.00	
Transfer to Capital Reserve	10,000.00	10,000.00	26,031.00	
Transfers to Reserves	140,424.00	125,139.00	128,555.00	
Transfer to Life Cycling Res	16,250.00	6,690.60	16,250.00	
Water Meter Stock	2,500.00	2,500.00	2,500.00	
Grounds Maintenance	1,163,474.00	1,262,355.57	1,027,040.00	
<b>Total Expenditures</b>	<b>1,163,474.00</b>	<b>1,262,355.57</b>	<b>1,027,040.00</b>	

TOWNSHIP OF GUELPH/ERAMOSIA  
2007  
CAPITAL FORECAST

Township of Guelph/Eramosa - Water 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Tower/Guelph - Clean & Disinfection	\$ 8,600.00	\$ -	\$ -	\$ 8,600.00	\$ -	\$ -	\$ -	
Swab Water Mains	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	
Mapping Guelph System	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	
Water Rate Study	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	
Township of Guelph/Eramosa - 23% of new Rockwood Water Tower costs incurred in 2007	\$ 147,537.30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 147,537.30	
Wellhead Protection Area and Microbial Contamination Control Plan as per existing C of A for Rockwood System required by Dec 07	\$ 17,435.00	\$ -	\$ -	\$ 17,435.00	\$ -	\$ -	\$ -	
MOE requirement for replacement of second monitoring well in Mill Run as required under C of A	\$ 18,000.00	\$ -	\$ -	\$ 18,000.00	\$ -	\$ -	\$ -	
<b>Total</b>	<b>\$ 221,572.30</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 74,035.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 147,537.30</b>	<b>\$ -</b>

Township of Guelph/Eramosa  
Sewer  
for the Twelve Months Ending December 31, 2006

	2006		2007	
	BUDGET	ACTUAL	BUDGET	
<b>Revenue</b>				
Tax Rev - W/S Connection Chg	\$14,964.00	\$14,964.35	\$14,964.00	
Sewer Charges	529,396.00	470,856.24	77,958.00	
Miscellaneous Revenue		203.30	486,312.00	
Transfer From Reserves	119,369.00	166,245.38	325,381.00	
Transfer From Dev Charges			15,000.00	
Total Revenue	663,729.00	652,269.27	841,627.00	

	2006		2007	
	BUDGET	ACTUAL	BUDGET	
<b>Expenditures</b>				
Capital Expenditures	49,700.00	22,514.87	40,000.00	
Debtenture Payments	78,130.00	78,129.80	77,958.00	
Fees - Engineering	5,000.00	11,756.15	7,000.00	
Fees - Legal		47.19		
Hydro	20,175.00	21,162.03	20,877.00	
Contract Services	71,000.00	46,399.70	52,427.00	
Repairs & Maint - Equipment	7,600.00	6,178.84	7,600.00	
Repairs & Maint - Building	1,600.00	99.00	1,600.00	
Service Agreements	7,500.00	2,584.22	7,500.00	
Salaries and Wages	12,100.00	2,503.90	12,100.00	
Salaries Benefits	2,750.00	169.42	2,750.00	
Supplies and Services	7,500.00	2,278.75	7,500.00	
Telephone	550.00	1,477.88	1,500.00	
Transfers to Capital Reserve	35,280.00	64,803.19	67,053.00	
Transfers to Reserves	17,577.00	31,451.10	34,411.00	
Transfer to Life Cycling Res	175,267.00	148,329.09	153,985.00	
W/S Treatment City of Guelph	170,000.00	209,348.04	345,366.00	
Grounds Maintenance	2,000.00	2,000.00	2,000.00	
Total Expenditures	663,729.00	652,269.27	841,627.00	

TOWNSHIP OF GUELPH/ERAMOSIA  
2007  
CAPITAL FORECAST

Township of Guelph/Eramosa - Sewer 2007 Proposed Capital Expenditures	SOURCE OF FINANCING						
	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Flush & Video Sewers - Rockwood	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ -
Wastewater Rate Study	\$ 5,000.00	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -
Infiltration Study Recommendation (raising & sealing Manholes)	\$ 15,000.00	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total</b>	\$ 40,000.00	\$ -	\$ 15,000.00	\$ 25,000.00	\$ -	\$ -	\$ -

Township of Guelph/Eramosa  
Garbage Collection  
For the Twelve Months Ending December 31, 2006

	2006		2007
	BUDGET	ACTUAL	BUDGET
<b>Revenue</b>			
Garbage User Fees	\$2,900.00	\$4,160.25	\$2,900.00
Compostors	500.00	870.00	500.00
Total Revenue	3,400.00	5,030.25	3,400.00
<b>Expenditures</b>			
Garbage Bags	3,400.00	4,638.48	3,400.00
Total Expenditures	3,400.00	4,638.48	3,400.00
Net Surplus/Deficit		391.77	

Township of Guelph/Eramosa  
Parks and Recreation  
For the Twelve Months Ending December 31, 2006

	2006		2007
	BUDGET	ACTUAL	BUDGET
<b>Revenue</b>			
Miscellaneous Revenue	\$435.00	\$6,520.34	\$5,000.00
Grants	1,400.00	119,291.71	1,400.00
Rental Income	138,635.00	2,948.12	134,481.00
Soccer Field Rentals	2,282.00	7,173.26	3,000.00
Ball Diamond Rentals	7,765.00	7,094.49	6,800.00
Pavilion Rental 1,2,3	7,500.00	7,500.00	7,500.00
Transfer From Reserves	94,278.00	75,800.00	234,025.00
Transfer From Park In Lieu	6,500.00	6,500.00	
Total Revenue	256,796.00	223,327.92	392,206.00
<b>Expenditures</b>			
Advertising	11,000.00	9,562.65	16,450.00
Capital Expenditures	256,000.00	246,373.41	322,775.00
Cleaning	20,000.00	19,841.25	21,000.00
Communications	3,420.00	4,488.21	4,500.00
Dependure Payments	15,000.00	15,000.00	15,000.00
Equipment Rental	4,000.00	43.20	1,500.00
Fees - Professional Other	1,000.00	3,203.90	1,000.00
Fees - Engineering	2,000.00		
Fees - Legal	5,000.00	716.04	5,000.00
Fuel	12,000.00	13,425.85	5,100.00
Hydro	26,424.00	32,977.24	37,225.00
Heating	29,517.00	25,578.28	26,750.00
Insurance	48,987.00	40,865.96	43,900.00
Lease Payments	3,114.00	1,909.18	
Office Equipment	2,333.00	2,604.83	2,600.00
Memberships and Dues	621.00	560.00	650.00
Mileage	2,500.00	46.20	2,500.00
Plant Materials/Tree Planting	11,758.00	10,758.16	11,779.00
Property Taxes	5,400.00	624.70	4,200.00
Repairs & Maint. - Playground	12,350.00	9,137.49	8,650.00
Repairs & Maint. - Equipment	17,790.00	27,265.44	21,675.00
Repairs & Maint. - Building	43,000.00	196,155.51	243,400.00
Salaries and Wages	43,000.00	42,680.22	50,000.00
Salaries Benefits	3,150.00	4,734.18	3,150.00
Security Monitoring	1,890.00	2,044.69	2,500.00
Seminars and Training	40,128.00	37,350.93	40,680.00
Supplies and Services	2,280.00	2,824.84	2,500.00
Telephone	51,235.00	51,235.00	57,735.00
Transfers to Reserves	1,350.00	1,331.90	1,500.00
Uniforms	12,000.00	10,746.44	12,000.00
Vehicle Gas & Oil	5,570.00	5,570.00	7,310.00
Weekly Water Sampling	4,000.00	3,354.32	4,000.00
Garbage Collection			
Total Expenditures	872,208.00	828,685.83	976,329.00
Net Surplus/Deficit	(615,414.00)	(605,357.91)	(584,123.00)

TOWNSHIP OF GUELPH/ERAMOSA  
2007  
CAPITAL FORECAST

Township of Guelph/Erarnosa - Parks and Recreation 2007 Proposed Capital Expenditures	SOURCE OF FINANCING							
	DESCRIPTION OF EXPENDITURE	TOTAL COST	GRANTS	DEVELOPMENT CHARGES	RESERVES	REVENUE	DEBENTURE	OTHER
Rockmosa - Handicap Parking	\$ 5,000.00	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -
Rockmosa Accessibility - Automatic Door	\$ 4,000.00	\$ -	\$ -	\$ 4,000.00	\$ -	\$ -	\$ -	\$ -
Rockmosa - Sump Pump Battery Back-Up	\$ 3,000.00	\$ -	\$ -	\$ 3,000.00	\$ -	\$ -	\$ -	\$ -
Rockmosa - Water Softener	\$ 4,000.00	\$ -	\$ -	\$ 4,000.00	\$ -	\$ -	\$ -	\$ -
Medical Centre - Expansion Partnership Funding	\$ 35,000.00	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -
Medical Centre - Expansion Planning and Engineering	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Rockwood Library Roof	\$ 35,000.00	\$ -	\$ -	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -
Review of Old Firehall Facility	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -
<b>Total Buildings Capital</b>	<b>\$ 161,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 161,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Truck - Replacement of Unit # 502	\$ 50,000.00	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -
Cemetery Repairs	\$ 5,000.00	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -
Purchase Three Mollocks Mason/James Lynch/Lions Park	\$ 7,500.00	\$ -	\$ -	\$ 3,450.00	\$ 4,050.00	\$ -	\$ -	\$ -
Parks, Recreation and Culture Master Plan 5 yr review	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -
Picnic Table & Park Bench Replacement	\$ 4,000.00	\$ -	\$ -	\$ 700.00	\$ 3,300.00	\$ -	\$ -	\$ -
Rockmosa duquoy protection and 3rd baseline fence	\$ 2,775.00	\$ -	\$ -	\$ 2,775.00	\$ -	\$ -	\$ -	\$ -
Sign - Rockwood	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -
Marden Park Master plan	\$ 27,000.00	\$ -	\$ -	\$ -	\$ 27,000.00	\$ -	\$ -	\$ -
Marden Park Gatehouse Roof	\$ 1,500.00	\$ -	\$ -	\$ 1,500.00	\$ -	\$ -	\$ -	\$ -
Cross Creek Park - Gardens	\$ 3,000.00	\$ -	\$ -	\$ 600.00	\$ 2,400.00	\$ -	\$ -	\$ -
Replacement Mower	\$ 27,000.00	\$ -	\$ -	\$ -	\$ 27,000.00	\$ -	\$ -	\$ -
Water Treatment - Marden Park	\$ 4,000.00	\$ -	\$ -	\$ 4,000.00	\$ -	\$ -	\$ -	\$ -
Rockwood Cemetery	\$ 10,000.00	\$ -	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -
<b>Total Parks Capital</b>	<b>\$ 161,775.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 83,025.00</b>	<b>\$ 78,750.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 322,775.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 244,025.00</b>	<b>\$ 78,750.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

	2006	2006	2007
	BUDGET	ACTUAL	BUDGET
Revenue			
Minor Variance Fees	\$5,000.00	\$4,500.00	\$4,500.00
Tax Rev - Tire Drainage	6,244.00	6,243.65	4,232.00
Administration Charges	1,250.00	2,718.00	2,500.00
Miscellaneous Revenue	5,250.00	15,058.67	15,250.00
Drainage Superintendent Grant	1,000.00	82.93	1,250.00
Transfer From Reserves			10,600.00
Transfer From Dev Charges			8,983.00
<b>Total Revenue</b>	<b>18,744.00</b>	<b>28,600.25</b>	<b>47,320.00</b>
Expenditures			
Advertising	11,850.00	5,702.88	7,650.00
Capital Expenditures	2,600.00	10,621.60	1,000.00
Computer Expenses	1,850.00	6,243.54	4,232.00
Computer Support	6,244.00	2,734.75	17,500.00
Debtenture Payments		6,291.75	5,500.00
Fees - Professional Other	3,000.00	6,219.17	5,500.00
Fees - Engineering	18,500.00	40,566.15	38,000.00
Fees - Legal	1,206.00	1,206.00	480.00
Lease Payments	505.00	530.00	950.00
Memberships and Dues	1,275.00	629.50	500.00
Mileage	500.00	140.40	500.00
Open Houses	500.00	103.00	400.00
Planning & Research	400.00	35,107.00	50,710.00
Postage & Shipping	43,000.00	9,336.06	12,650.00
Salaries and Wages	11,400.00	1,918.42	4,600.00
Salaries Benefits	1,150.00	1,524.54	14,300.00
Seminars and Trainings	2,325.00	39.87	100.00
Supplies and Services	100.00		
Telephone			
<b>Total Expenditures</b>	<b>106,405.00</b>	<b>127,914.69</b>	<b>165,872.00</b>
<b>Net Surplus/Deficit</b>	<b>(87,661.00)</b>	<b>(99,314.44)</b>	<b>(118,552.00)</b>